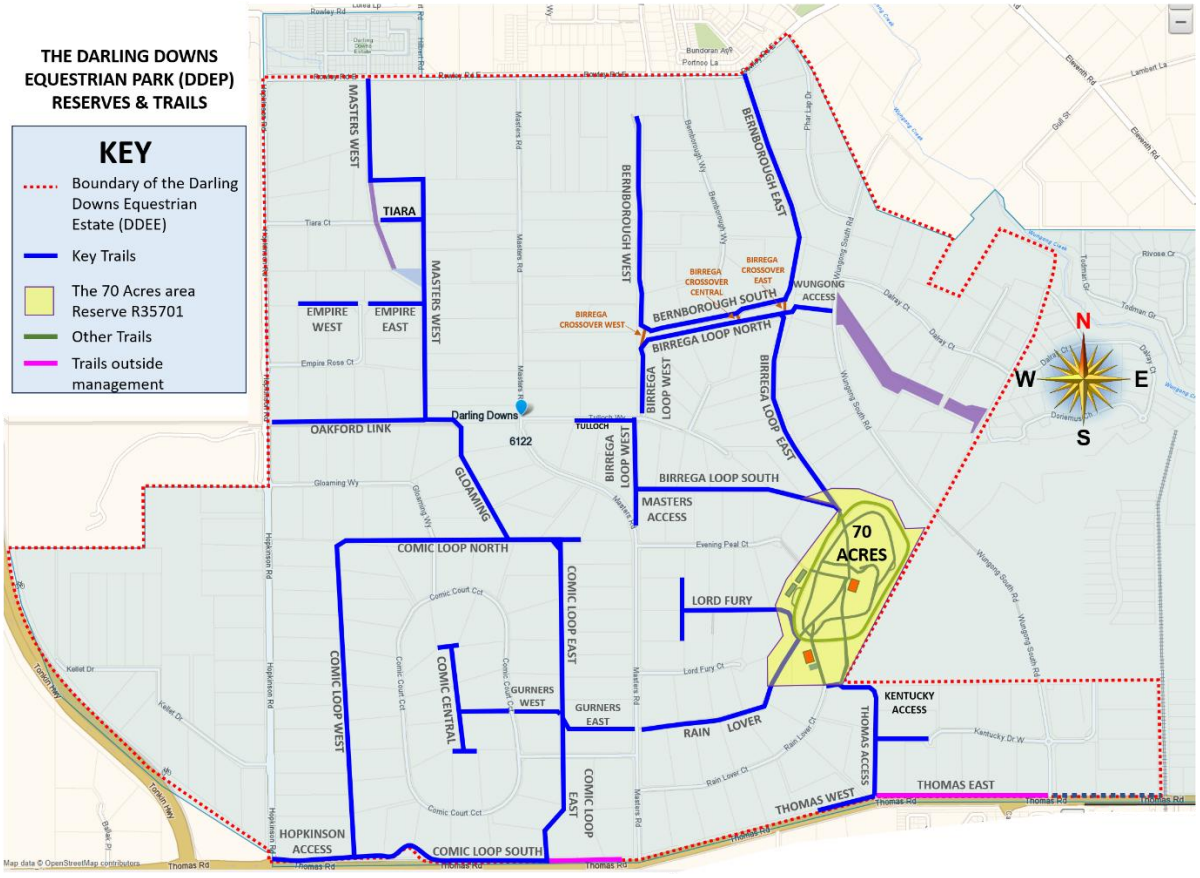
DARLING DOWNS RESIDENTS ASSOCIATION

STRATEGIC DEVELOPMENT PLAN

FOR THE DARLING DOWNS EQUESTRIAN ESTATE (DDEE)

FORECAST FOR THE PERIOD 2026-2028



Executive Summary

This Strategic Development Plan (SDP) outlines key tasks to enable the Darling Downs Residents Association (DDRA) to effectively implement, manage, and maintain enhancements and modifications within the Darling Downs Equestrian Estate (DDEE). These defined tasks are specifically focused on achieving key objectives outlined in the Shire of Serpentine Jarrahdale (SoSJ) Equine Strategy (ES), Trails Head Masterplan (THM), Trails Master Plan (TMP), and the Equine Facilities Master Plan (EFMP). In particular, these objectives are designed to further enhance the Darling Downs Equestrian Park (DDEP) in support of residents, the diverse user community, and the SoSJ.

The various tasks are defined in terms of workstreams. Some of the workstreams in this document include activities from earlier Annual SDPs that remain incomplete. The workstreams also reflect new recommendations agreed during the DDRA Annual General Meeting (AGM) conducted on 16 September 2026. The attending members approved the workstreams in this SDP by passing resolutions at the AGM (see DDRA AGM Minutes).

The primary activities covered in this SDP are defined within 14 workstreams (WS), which focus predominantly on developing and maintaining the DDEP. Two additional workstreams define important coordination tasks required to achieve the primary objectives. The first 14 workstreams can be broadly described as follows:

- ***Workstream 1 (WS1) – Trails & Crossovers***. This first workstream focuses on developing and maintaining the agreed trails within the DDEP. These activities include upgrading and developing the track and trail surfaces, as well as the associated crossovers. Information on the objectives encapsulated by WS1 is provided in the section beginning on Page 4.
- ***Workstream 2 (WS2) – Rest Areas.*** The second workstream aims to implement/enhance rest areas within the DDEP. This workstream is outlined in the section that starts on Page 5.
- ***Workstream 3 (WS3) – Demarcations***. WS3 aims to provide effective demarcations between parking/vehicle access zones and horse-riding areas. As explained in the section beginning on Page 7these tasks will include mounting power poles and other forms of demarcation.
- ***Workstream 4 (WS4) – Vegetation Management***. The fourth workstream focuses on supporting the pertinent objectives defined in the SoSJ Darling Downs Trail Network Reserves Management Plan. These objectives will be achieved by implementing effective vegetation management programs within the DDEP. Information on this workstream commences on Page 8.
- ***Workstream 5 (WS5) – Vegetation – New Planting***. Whereas WS4 attends to vegetation-related maintenance/clearance, this workstream is applied to add new vegetation within the DDEP. As with WS4, this workstream is also informed by the SoSJ Darling Downs Trail Network Reserves Management Plan. This WS also covers the distribution of mulch. WS5 is discussed in the section beginning on Page 9.
- ***Workstream 6 (WS6) – Fences, Gates, Chicanes, Delimiters and Peripherals***. This workstream aims to implement safety fences, gates, chicanes, trail delimiters, hitching

posts, and other peripheral infrastructure *(e.g. mounting blocks)* to enhance safety within the DDEE. For example, the gates and chicanes are designed to help reduce the risk of horses getting onto the roads around the DDEP. The tasks and facilities covered by this workstream are described in the section beginning on Page 11.

- ***Workstream 7 (WS7) – Safety Control & Vehicular Access***. WS7 focuses on assisting the SoSJ in addressing safety issues related to interactions between horses and vehicles within the DDEE. An outline of the WS7 objectives and approach begins on Page 12.
- ***Workstream 8 (WS8) – Maintenance.*** The eighth workstream is designed as an ongoing work program that covers activities for maintaining facilities, infrastructure, and equipment. An outline of this workstream commences on Page 14.
- ***Workstream 9 (WS9) – Rectification of Vandalised/Damaged Facilities/Equipment.*** On some occasions, there is intermittent damage within the DDEP caused by vandals or individuals who have behaved wilfully or negligently. Maintenance and activities required to rectify this type of damage will be managed under this workstream to effectively delineate these costs. Information on this workstream is provided in the section commencing on Page 15.
- ***Workstream 10 (WS10) – Jumps.*** This workstream aims to rationalise, repair, upgrade, procure, remove, or reposition jumps in the DDEP. These tasks include providing cross-country jumping facilities and appropriate jump-related infrastructure (e.g. cavalettis) within the arenas. The WS10 description begins on Page 16.
- ***Workstream 11 (WS11) – Shed upgrades.*** Under this workstream, the shed being utilised by the DDRA is being upgraded to make it safer and more usable. These enhancements will apply an ongoing evolutionary approach to development. These workstream-related activities are outlined in the content beginning on Page 17.
- ***Workstream 12 (WS12 – Signage).*** This workstream covers the development and management of signage within the DDEP. Workstream 12 is explained in the section starting on Page 18.
- ***Workstream 13 (WS13 – OSHA)***. Occupational Safety and Health Administration (OSHA) is an important element of the DDRA approach to managing and maintaining the DDEP, as well as utilising the associated facilities and equipment. The broad objectives of this workstream are discussed in the section beginning on Page 20.
- ***Workstream 14 (WS14 – Facilities Development).*** SoSJ strategic guidance mandates the development of specific facilities within the DDEP. This workstream is designed to investigate these proposals and provide guidance to the SoSJ, enabling their effective implementation where appropriate. An explanation of this workstream commences on Page 21.

It is intended that each of the preceding workstream activities will be conducted in close collaboration with the SoSJ and other stakeholders to help manage, maintain and improve facilities and safety in the DDEE. These activities will be coordinated through two additional workstreams, which are:

- ***Workstream 0 (Administration).*** The implementation of the preceding workstreams will take considerable management and coordination effort. Additionally, this workstream will cover the provision of reports, documentation and business cases to achieve the

identified objectives or support the SoSJ. Aspects related to this coordination will be funded and managed through WS0.

- ***Workstream 20 (Communication).*** The SoSJ Equine Strategy (p.19) identifies that the 'Lack of information' is a significant barrier to effectively utilising the equine facilities within the Serpentine Jarrahdale area. To help address this aspect, the DDRA will utilise WS20 to communicate information to stakeholders. This approach includes using social media, emails and other mediums, as well as developing and maintaining a DDRA website. Additionally, this workstream will provide a conduit for engaging sponsors.

Funding will be aligned with these 16 workstreams, ensuring costs and effort are directly tied to outcomes.

1 INTRODUCTION

This SDP has been created and will be managed in accordance with Clauses 6.1, 6.2, 11.2, 14.1, 15.3, 21.2, 21.3 and 27.1 within the Deed. The term 'Deed' within this SDP refers to the SoSJ document E22/5782 – 'Deed for the provision of Works', which was executed by the SoSJ and the DDRA on 28 June 2022.

Reference to the Works Register is related to the planning document provided at this link: WorksRegister.docx.

The first 14 workstreams outlined in the preceding Executive Summary are detailed further in the following sections of this SDP.

Each of the workstreams and the associated tasks has been allocated a priority as follows:

- ***Priority 1.*** These workstream-related activities should be conducted/completed within the 2026/2027 Financial Year.

- ***Priority 2.*** These workstream-related activities should be conducted/completed over the period defined by this SDP (i.e. 2026-2028).

- ***Priority 3.*** When allocated this priority, the workstream task may be conducted during the period defined by the SDP (i.e. 2026-2028) if resources are available to conduct the work.

- ***Priority 0.*** This task has been put into abeyance.

2 THE WORKSTREAMS

2.1 Workstream 1 – Trails & Crossovers

Table 1: Outline of Workstream 1

Designation	WS1	**Priority**	1 (for investigation and planning): 1/2/3 (for implementation as defined below)
Description	Develop and maintain the trails and crossovers in the DDEP.		

Reason for the workstream

There are well over 21 kilometres of trails within the DDEP. These trails are utilised by the equine community and many other users (e.g., runners, walkers, cyclists). The trail surfaces need to be maintained and developed to support the safe utilisation of the tracks by authorised users. Additionally, this workstream requires that vegetation (e.g. grass) does not overrun the trails so they can be kept consistently clear.

A 1.4-kilometre slow track is also maintained in the 70 Acres area to support equine-related activities, which include the working of trotting horses.

Where the trails intersect with drains, crossovers are provided. As part of this workstream, the crossovers will be developed/enhanced to ensure they support the user community and are readily usable *(including facilitating the movement of emergency and other service vehicles)*.

Activities Required

During November/December 2025, significant work was completed to upgrade the trails in the 70 Acres, as outlined in Slides 42 and 43 of the AGM Presentation (AGMP). However, a significant amount of work is still required to bring the entire trail network within the DDEP up to a higher standard. These works will be managed as discussed below.

The priorities for further action on the trails and crossovers are as follows:

- ***Task 1.1: Slow Track Refurbishment: Priority 1:*** The sand covering some areas on the eastern side of the slow track in the 70 Acres is getting thin and hard. The next phase of the slow track refurbishment will address these thin areas.
- ***Task 1.2: Chicane/Crossover Trail Surface Refurbishment: Priority 1:*** The chicanes/crossovers and trail surfaces identified in Slide 48 in the AGMP will need further refurbishment work. As other deterioration of the surfaces is identified, this will also need to be addressed.
- ***Task 1.3: Lord Fury Trail: Priority 3:*** The Lord Fury trail has become overgrown. The trail surface in the eastern part needs refurbishment, and the western part needs spraying and resurfacing.
- ***Task 1.4: Ants on the Trails: Priority 1:*** As shown on Slide 52 of the AGMP, numerous ant nests are impinging on the use of the trails. In some cases (such as the northeast corner of the Gloaming trail), the ants are attacking horses using the trail. The DDRA will take appropriate steps to remove the ant nests, to make the trails safer to utilise again.
- ***Task 1.5: Crossover Safety Posts: Priority 2:*** As outlined on Slides 49 to 51 of the AGMP, a project to install safety posts at trail/swale crossover points was commenced. Additional posts will be installed at the other locations identified in the map on Slide 51 of the AGMP. Reflective tape will also be fitted on the posts to make them easier to see.
- ***Task 1.6: Birrega Drain East Crossover: Priority 2:*** The erosion on the southern side of the Birrega East Crossover has been addressed by installing a set of horse-friendly steps (see Slides 44 to 47 in the AGMP). However, horses are still utilising the area to the sides of these steps

Designation	WS1	**Priority**	1 (for investigation and planning): 1/2/3 (for implementation as defined below)
Description	Develop and maintain the trails and crossovers in the DDEP.		
to negotiate the crossover. To avoid further erosion, guard posts will be installed on either side of the horse-friendly steps.			
Activities Conducted by:			
DDRA volunteers will initiate and manage the planning for these activities. The DDRA will implement and aim to cover the cost of completing Tasks 1.1, 1.2, 1.4, 1.5 and 1.6.			
Project Phasing			
The intent is to implement these tasks as follows: • ***Task 1.1:*** By the end of February 2027. • ***Task 1.2:*** This project will be completed by the end of the 2026/27 FY. • ***Task 1.3:*** The SoSJ will be asked to provide the funding for this before the end of 2027, so the task can be completed effectively • ***Task 1.4:*** The high-priority nests are to be addressed before the end of November 2026. Others will be addressed over the planning period. • ***Task 1.5:*** Safety posts with an appropriately high priority will be addressed before the end of 2026. Others will be installed as appropriate over the planning period. • ***Task 1.6:*** The guard posts will be installed before the end of 2026.			
Funding			
It is intended that the DDRA will fund Tasks 1.1, 1.2, 1.4, 1.5 and 1.6. A business case will be developed for the Shire of Serpentine Jarrahdale before the end of the 2026/27 FY.			
SoSJ support required			
The SoSJ will coordinate funding to meet the objectives outlined for Task 1.3.			

2.2 Workstream 2 – Rest Areas

Table 2: Outline of Workstream 2

Designation	WS2	**Priority**	1/2/3 (prioritised in relation to utilisation of the areas)
Description	Develop/refurbish/maintain/replace seating and rest areas within the Darling Downs Equestrian Park.		
Reason for the workstream			
The intent is to provide seating and picnic tables within the DDEP, allowing users of the area to rest, meet, engage in social interactions, and watch activities with some comfort.			
Activities Required			
As part of earlier phases of this workstream, a rest area was completed in the Evening Peal Court carpark and at the locations shown on Slide 55 of the AGM Presentation (AGMP). During the next phase, the SoSJ has committed to funding two additional picnic tables, which will be fitted onto the plinths shown on Slide 56 of the AGMP. Others will be fitted as necessary, and old tables/seating will be removed as appropriate. The key identified tasks are as follows: • ***Task 2.1: Source and install new picnic tables: Priority 1:*** Once the purchase order is raised by the Shire (as discussed above), the DDRA will source the two new picnic tables. These will be installed by DDRA volunteers.			

Designation	WS2	**Priority**	1/2/3 (prioritised in relation to utilisation of the areas)
Description	Develop/refurbish/maintain/replace seating and rest areas within the Darling Downs Equestrian Park.		

- ***Task 2.2: Remove/Replace old tables: Priority 1-3:*** As the new tables are installed, old/unsound tables currently located in the vicinity of the northern arena will be removed/replaced/restored.
- ***Task 2.3: Maintain Rest Areas and tables: Priority 1-3:*** DDRA volunteers will maintain and clean the tables and rest areas.

Activities Conducted by:

DDRA volunteers will initiate and manage the planning for these activities. The DDRA may implement these activities using volunteers and/or engaged contractors.
If this is considered appropriate, other support may also be requested from the SoSJ.

Project Phasing

The intent is to implement these tasks as follows:

- ***Task 2.1:*** By the end of March 2027.
- ***Task 2.2:*** The old tables should be removed/replaced/restored over the planning period.
- ***Task 2.3:*** The rest areas and tables will be maintained at appropriate intervals over the course of the planning period.

Funding

The SoSJ is requested to provide the promised funding. It is currently intended that the DDRA will fund the remaining procurements and undertakings associated with Tasks 2.2 and 2.3. To facilitate this, the DDRA may seek additional funding, which may be sourced through grants or in accordance with the approach outlined in Clause 15.3 of the Deed.

SoSJ support required

The SoSJ is requested to fund the procurement of at least the first two picnic tables required for Task 2.1 as soon as possible, in accordance with their previous commitment.

2.3 Workstream 3 – Demarcations – In Abeyance

Table 3: Outline of Workstream 3

Designation	WS3	**Priority**	0
Description	Provide clear separators between carparks and road/trail areas accessible by vehicles and the areas where vehicles should not have access.		

Reason for the workstream

This workstream aims to help stop vehicles from straying out of approved areas *(e.g. carparks)* into zones utilised by horses or other users.

However, as decided by the DDRA Committee on 24 February 2026 (see Section 10.10 in the Meeting Minutes at this link: DDRACommitteeMeeting240226_V3.docx), this workstream has been put into abeyance.

Activities Required

As shown in Figure 1some of these demarcations have already been completed as part of preceding SDP activities. The intent is to finalise the remaining identified demarcations during this planning period.

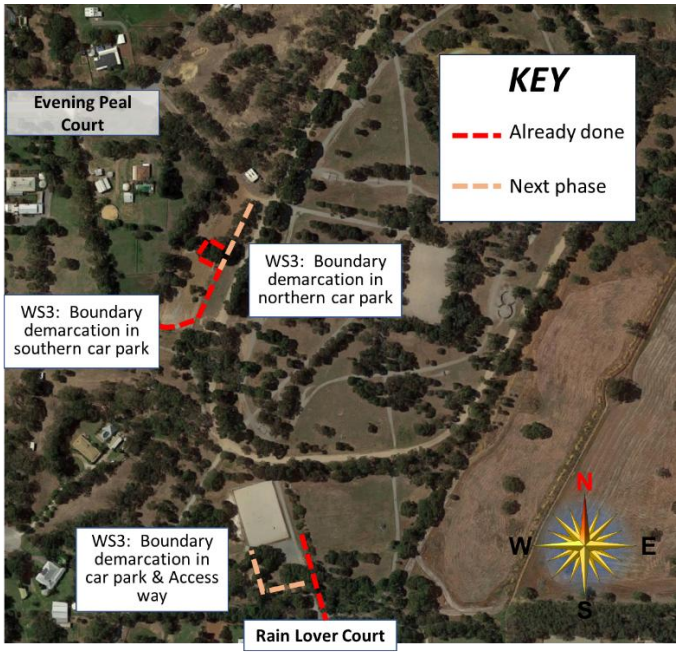


Figure 1: Focus of existing and future demarcations

The priorities for action are as follows:

- ***Task 3.1: Southern Arena Carpark: Priority 1:*** This task will mount the power poles already positioned around the carpark near the southern arena. It will be important when laying these poles to ensure that DDRA tractor/other vehicular access is not precluded to the area around the southwest of the arena.
- ***Task 3.2: Evening Peal Carpark: Priority 2/3:*** The existing vertical poles on the eastern side of the northern Evening Peal carpark will be replaced with available power poles. These poles will be mounted appropriately.

Designation	WS3	**Priority**	0
Description	Provide clear separators between carparks and road/trail areas accessible by vehicles and the areas where vehicles should not have access.		
Activities Conducted by:			
DDRA volunteers will initiate and appropriately manage/implement these activities. Where additional support is required from the SoSJ, this will be requested and implemented in line with Clauses 6.2(4) and 14.1 of the Deed.			
Project Phasing			
The intent is to implement these tasks as follows: • ***Task 3.1:*** In abeyance. • ***Task 3.2:*** In abeyance.			
Funding			
It is currently intended that the DDRA will fund Tasks 3.1 and 3.2. However, additional funding may be sourced through grants or in line with the approach outlined in Clause 15.3 of the Deed.			
SoSJ support required			
Where SoSJ support is required, the DDRA will identify this and then collaborate with the Shire to facilitate the implementation of the required tasks.			

2.4 Workstream 4 – Vegetation Management

Table 4: Outline of Workstream 4

Designation	WS4	**Priority**	1/2/3 (see below)
Description	Implement appropriate vegetation management and control activities within the DDEP.		
Reason for the workstream			
The SoSJ Darling Downs Trail Network Reserves Management Plan (RMP) has identified a range of environmental objectives affecting the DDEP reserves. To effectively support the achievement of the RMP objectives, the DDRA will conduct activities that help control pertinent vegetation within the DDEP. These activities include removing dead and dangerous trees/branches, mowing, and clearing the appropriate areas of dead/fallen trees/branches to help reduce fire risks.			
Activities Required			
To facilitate these activities, the DDRA will conduct the following tasks: • ***Task 4.1: Gather information on problem areas and issues: Priority 1:*** DDRA members will check for problem areas within the reserves at appropriate intervals. • ***Task 4.2: Collect information on problems from the community. Priority 1:*** The DDRA will collect information from the user community to identify and address problems as soon as possible after they occur. • ***Task 4.3: Manage the activities through the Works Register: Priority 1:*** The identified WS4 tasks will be managed through the Works Register, as outlined in Clauses 6.2, 7.2, 14.1, 21.2 and 21.3 of the Deed. • ***Task 4.4: Liaise with the SoSJ: Priority 1:*** It is intended that the DDRA will collaborate appropriately with pertinent Shire stakeholders to expedite works where this is needed *(see Sections 5.4 and 6.2(4) within the Deed)*. This liaison will include supporting SoSJ mulching			

Designation	WS4	**Priority**	1/2/3 (see below)
Description	Implement appropriate vegetation management and control activities within the DDEP.		

by having a DDRA volunteer drive the tractor. Additionally, the SoSJ will coordinate the burning of unmulchable materials in the DDEP.

- ***Task 4.5: Implement activities: Priority 1:*** Where appropriate, DDRA volunteers will conduct required activities as a part of the Busy Bee, Working Bee and other works programs. However, where the required tasks are beyond the DDRA's capabilities, appropriate support will be requested from the SoSJ (see Section 6.2(4) of *the Deed)*.

Activities Conducted by:

It is intended that the activities will be conducted by DDRA volunteers and SoSJ staff/contractors as appropriate.

Project Phasing

This workstream will be an ongoing activity throughout the period covered by this Strategic Development Plan.

Funding

At the time of promulgating this SDP, no additional funding requirements have been identified beyond those defined in relation to the following:

- Clauses 15.1/15.2 within the Deed;
- the support of Lot 3972 within Reserve R42696;
- the maintenance of the Kentucky Access Trail; and
- the provision of support to clear/remove/chip collected vegetation *(as agreed during the Catch-up meeting on 5 September 2023 – see DDRA email from 08:23AM on 11 September 23);* and
- the burning of materials as agreed during the DDRA/SoSJ meeting on 19 February 2026 (see MeetingOutcomes190226docx.docx).

Where appropriate, additional requirements will be identified for funding in compliance with Clause 15.3 of the Deed.

SoSJ support required

As identified above, where SoSJ support is required, the DDRA will identify this and then collaborate with the Shire to implement the required tasks.

2.5 Workstream 5 – Vegetation – New Planting

Table 5: Outline of Workstream 5

Designation	WS5	**Priority**	1/2/3
Description	Vegetation – new planting		

Reason for the workstream

The SoSJ Darling Downs Trail Network Reserves Management Plan (RMP) has identified a range of environmental objectives affecting the DDEP reserves. WS5 is focused on introducing new vegetation to effectively achieve the broad objectives outlined in the RMP.

Activities Required

Since July 2023, the DDRA has planted more than 3,800 native bushes and trees. This type of planting is intended to continue when appropriate, allowing for the replacement of dying vegetation and the establishment of effective natural vegetation barriers that also provide habitats for native animals. In particular, the most pressing of these barriers is located on the eastern side of the 70

Designation	WS5	**Priority**	1/2/3
Description	Vegetation – new planting		

Acres, which will serve as a natural separator between the slow track and the new housing being developed in Lot 9013 Wungong South Road.

The following tasks will be conducted to facilitate these activities:

- ***Task 5.1: Identify plants that are required: Priority 1.*** By December 2026 at the latest, DDRA volunteers will audit the number of new plants that have died. The DDRA Committee will then decide if additional native bushes/trees need to be planted during 2026. If the decision is made to plant during the year, Tasks 5.2 to 5.4 will be conducted.
- ***Task 5.2: Identify the plants required.*** The DDRA will collaborate with relevant stakeholders to identify which new plants are necessary and where they should be located. The intent is to conduct planting early in winter, so this phasing should drive the identification and procurement programs outlined below.
- ***Task 5.3: Source the plants: Priority 1-3.*** Where possible, the DDRA will source the required plants through liaison with revegetation programs related to State Government projects such as the Tonkin Extension. This approach will minimise costs for the Shire. However, where this is not feasible, the DDRA will liaise with the SoSJ and other organisations *(e.g. Landcare SJ)* to source the necessary vegetation.
- ***Task 5.4: Implement planting activities: Priority 1-3: As related to Task 5.3.*** The DDRA will coordinate the planting of sourced vegetation using techniques similar to those used in previous years.
- ***Task 5.5: Spread Mulch: Priority 1:*** The SoSJ will provide mulch as agreed during the Catch-up meeting on 5 September 2023 (see DDRA email from 08:23AM on 11 September 23). The DDRA will utilise the tractor to distribute this mulch from agreed locations. Busy Bees or contractor support will be utilised to finalise the spreading between the trees/bushes.

Activities Conducted by:

It is intended that the defined activities will be conducted by DDRA volunteers, engaged contractors and SoSJ staff as outlined above.

Project Phasing

Task 5.1 will be conducted on an appropriate weekend in February 2027. Tasks 5.2 to 5.4 will only be implemented if the decision is made to add more new plants. If these tasks are implemented, the intention is to plant around mid-July 2027.

Task 5.5 will entail an ongoing effort throughout the planning period.

Funding

At this stage, for Tasks 5.2 to 5.4, the intention is that third-party organisations will fund the procurement of the plants and ancillaries required for planting (e.g. guards, fertiliser, etc.). However, where appropriate, additional requirements will be identified for funding in compliance with Clause 15.3 of the Deed.

SoSJ support required

The DDRA will collaborate with the SoSJ to effectively implement Tasks 5.2 to 5.5.

2.6 Workstream 6 – Fences, Gates, Chicanes, Delimiters & Peripherals

Table 6: Outline for Workstream 6

Designation	WS6	**Priority**	1/2/3
Description	Provide safety fences, gates, chicanes, delimiters and peripherals.		

Reason for the workstream

This workstream intends to provide the following within the DDEP:

- ***Fences:*** The intent of this workstream is not to provide extensive fencing within the DDEP. However, where considered necessary, some safety fencing will be provided. For example, such fencing may be provided at crossovers to help minimise the risk of horses falling into the drain. Additionally, fencing may be provided with gates/chicanes to better control the DDEP access/egress points.
- ***Gates/Chicanes.*** Gates and chicanes are provided to help minimise the risks of uncontrolled horses getting out onto surrounding roads.
- ***Delimiters.*** These include installing markers along the trails, such as the white posts shown in the picture on the right.
- ***Peripherals.*** A range of peripherals may be provided through this workstream. For instance, this can include the provision of mounting blocks, hitching posts, manure bins and mounted rider-friendly gate latches.



In terms of the provision of chicanes, gates and safety fencing, most of this has already been created in the DDEP. There are only two pertinent exceptions. The first is on the trail coming from Comic Central on the west side of Comic Court Circuit. The second is located on the eastern end of the Empire West Trail. Gates/chicanes have not been fitted at these sites because there is relatively little use of these trails. Where a clear demand is identified, these trails will also be upgraded.

Activities Required

The following task has been identified for this workstream:

- ***Task 6.1: Hitching rails near the northern and southern arenas in the 70 Acres: Priority 1.*** Hitching rails should be provided in appropriate locations near the northern and southern arenas in the 70 Acres.
- ***Task 6.2: Other works: Priority 1/2 A/R:*** Other fencing, gates, chicanes, delimiters and peripherals may also be included for implementation. Such activities will be managed through the Works Register.
- ***Task 6.3: Manure Bin near the southern arena.*** A manure bin similar to the one near the Day Yards (Evening Peal Carpark) will be established near the southern arena.

Activities Conducted by:

It is intended that these activities will be conducted by DDRA volunteers or a DDRA-engaged contractor *(as appropriate)*. To implement Task 6.3, the DDRA is to source quotes for the establishment of a manure bin and provide them to the SoSJ. Once the SoSJ allocates the funding, the DDRA will then liaise with the contractor to implement the manure bin construction.

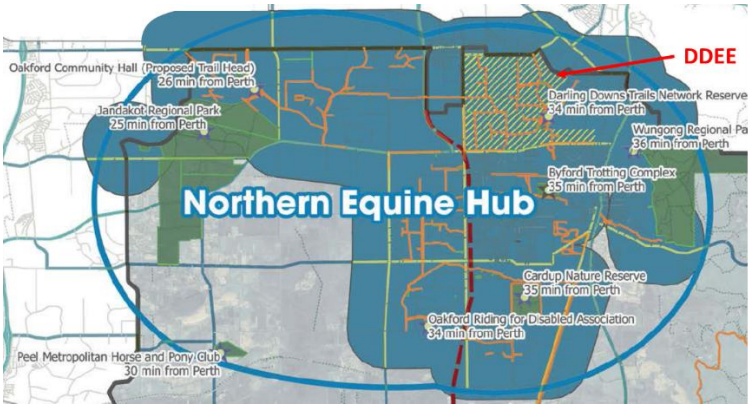
Project Phasing

The intent is also to complete Task 6.1 before the end of 2026. Other related activities related to Task 6.2 will be finalised as outlined in the Works Register. The quotes for Task 6.3 are to be provided to the SoSJ by December 2026. The intent is to complete the construction by the end of the first quarter in 2027.

Designation	WS6	**Priority**	1/2/3
Description	Provide safety fences, gates, chicanes, delimiters and peripherals.		
Funding			
No additional funding requirements have been identified to complete Tasks 6.1 and 6.2 at this stage. However, where appropriate, additional requirements may be identified for funding in compliance with Clause 15.3 of the Deed. Funding for the manure bin will be provided by the SoSJ in accordance with the email from Rod Manning (SoSJ Manager Operations), posted at 10:59 AM on 10 September 2026.			
SoSJ support required			
The DDRA will appropriately collaborate with the SoSJ to implement Tasks 6.1 to 6.3. Where SoSJ support is required, this should be managed in accordance with Clauses 6.2(4), 14 and 15.3 of the Deed.			

2.7 Workstream 7 – Safety controls for vehicular access

Table 7: Outline of Workstream 7

Designation	WS7	**Priority**	2/3 as outlined below.
Description	Safety controls for vehicular traffic in the DDEE		
Reason for the workstream			
As outlined in the Figure on Page 12 of the SoSJ Equine Strategy, the Shire intends that the DDEP reserves should provide equine transit paths within the Northern Equine Hub. An excerpt from this diagram is provided in Figure 2.  *Figure 2: The DDEE – A core for the Northern Equine Hub* This SoSJ objective presents a significant challenge that requires attention. The problem stems directly from the increasing demands on the roads and bridle trails. In particular, the increasing population *(as outlined in the SoSJ SJ2050 report and the Strategic Community Plan 2017-2027)* within the Northern Equine Hub is increasing road utilisation in this area. Additionally, the proposed changes being implemented as part of the Thomas Road Upgrade are likely to increase traffic on Thomas Road, Masters Road and Wungong South Road. Some of the key implications of this project are explained in more detail in the first section of the document available at this link. This increased demand on the road infrastructure is occurring while equine utilisation of the DDEP areas is also rising *(and the SoSJ intends to further increase utilisation of these facilities as outlined in the Equine Strategy)*. The intensification of equine and vehicular traffic in the same areas can create significant safety risks. These risks include horses bolting onto the roads, causing vehicle		

Designation	WS7	Priority	2/3 as outlined below.
Description	Safety controls for vehicular traffic in the DDEE		

accidents (e.g. collisions between vehicles and horses), or vehicles spooking horses, resulting in riders being thrown. The resulting incidents could lead to deaths or severe injuries.

Additionally, as more people utilise the DDEP, the use of recreational e-bikes, e-scooters and other vehicles on the trails is increasing. Such usage can cause spooking events with horses. This workstream will also be utilised to help address these safety issues.

Activities Required

Although the management of this problem falls directly under the purview of the SoSJ, the DDRA is offering to assist the Shire in these matters on behalf of the residents and users of the facilities within the DDEE. In particular, this DDRA commitment may include providing appropriate advice and support to enable the SoSJ to address these important risks. Additionally, the DDRA can provide community interfaces and lobbying services to help meet these important safety objectives.

Activities Conducted by:

It is intended that the activities related to this workstream will be conducted as follows:

- ***Task 7.1: Rationalise and control speeds on DDEE-related roads: Priority 2/3.*** The DDRA will work with the SoSJ and other stakeholders to rationalise and take appropriate steps to manage speed controls within the DDEE.
- ***Task 7.2: Speed & Equine Warning Signage.*** Over the last period, the SoSJ fitted Remember 50 and Equine warning signs near the western ends of Evening Peal Court and Rain Lover Court. Should other warning signs be required, the DDRA will work with the SoSJ to implement these.
- ***Task 7.3: Wall protecting Comic Loop South Trail: Priority 1.*** The Thomas Road Upgrade will bring large and noisy trucks and horses using the trail into close proximity. The risk of accidents on this trail and the adjacent road could be very high unless an appropriate noise-muffling and visual-screening barrier is installed. This problem and its implications are outlined in the proposal at this web link. The DDRA has already been working with stakeholders to help ensure that the Government implements this important barrier to keep the community safe. This workstream task will continue to focus on lobbying for the implementation of this wall and keeping the community informed about progress.
- ***Task 7.4: Pegasus Crossing – Masters Road: Priority 2.*** As traffic on Masters Road continues to increase, it will be imperative to provide an effective Pegasus Crossing at the crossover from Rain Lover to Gurners East trail. Notably, the SoSJ Equine Facilities Master Plan (EFMP) has already identified the need to implement this Pegasus crossing. The implementation has now become an important part of the Masters Road upgrade project outlined on Slides 76 and 77 of the AGM Presentation (AGMP). The DDRA will continue to liaise with the SoSJ and other pertinent stakeholders to ensure that the Pegasus Crossing is implemented effectively.

Project Phasing

The project phasing for these tasks is as follows:

- ***Task 7.1: Speed Controls.*** This task will be ongoing as the need arises.
- ***Task 7.2: Speed & Equine Warning Signs.*** This task will be ongoing as the need arises.
- ***Task 7.3: Barrier on Comic Loop South Trail.*** It will be crucial to ensure that this project is incorporated into the Thomas Road Upgrade development. Consequently, it will be essential to have this included in the planning. Initial correspondence has not been successful in changing the opinions on the need for the safety wall. Consequently, further escalations will be required as soon as possible.
- ***Task 7.4: Pegasus Crossing - Masters Road.*** The DDRA will provide feedback on the designs as they become available. Volunteers will also be available to provide advice on the development, which must be completed by 30 June 2027.

Designation	WS7	**Priority**	2/3 as outlined below.
Description	Safety controls for vehicular traffic in the DDEE		
Funding			
The DDRA can conduct its support activities as a part of our voluntary contribution to facilitating activities within the DDEE. Funding for the other tasks will need to be provided by the appropriate stakeholders.			
SoSJ support required			
The success of this workstream will depend on the Shire's active support in prioritising and addressing these types of safety risks. In particular, the SoSJ is requested to: • ***Collaborate consistently.*** It is requested that the SoSJ nominate appropriately empowered representatives to manage these issues so they can be addressed expeditiously. This approach will include responding to Notices within the appropriate timeframes defined in the Deed. • ***Funding.*** The SoSJ will be requested to fund modifications or developments to achieve this workstream's objectives. Where appropriate, the DDRA will assist the SoSJ in developing pertinent business cases. • ***Reporting.*** To enable the DDRA to report progress to numerous stakeholders, the SoSJ is requested to provide regular updates on the development of WS7-related projects.			

2.8 Workstream 8 – Maintenance activities (Facilities & Equipment)

Table 8: Outline of Workstream 8

Designation	WS8	**Priority**	1/2/3 (As outlined in the Works Register)
Description	Maintenance activities for facilities and equipment		
Reason for the workstream			
This workstream is focused on maintaining facilities, infrastructure, and equipment under DDRA management/care. For example, this can include the maintenance of the tractor/mower or the repair of infrastructure created under other workstreams. Additionally, this workstream will be utilised to maintain the arenas, surfaces and infrastructure.			
Activities Required			
It is intended that the activities related to this workstream will be managed/conducted by the DDRA as follows: • ***Task 8.1: Identification and Planning: Priority 1:*** The DDRA will maintain the Works Register to identify tasks that need to be undertaken. Appropriate planning will be utilised to manage and implement the identified work items. • ***Task 8.2: Implementation: Priority 1/2/3:*** DDRA members will coordinate the implementation of pertinent work. Where requirements exceed the capabilities of the DDRA volunteers, these tasks will be allocated to the SoSJ in accordance with Clauses 6.2(4) and 14 of the Deed. • ***Task 8.3: Reporting: Priority 1:*** Where appropriate, the DDRA will provide reports on progress to the SoSJ in compliance with the Deed.			
Activities Conducted by:			
The DDRA will be predominantly responsible for initiating/implementing the required maintenance. Support for these tasks may include utilising volunteers or engaged contractors. Alternatively, the SoSJ may be asked to provide support to leverage their more extensive capabilities.			

Designation	WS8	**Priority**	1/2/3 (As outlined in the Works Register)
Description	Maintenance activities for facilities and equipment		
Project Phasing			
The activities will be conducted in accordance with the prioritisation assigned in the Works Register.			
Funding			
Funding will be sourced and applied in line with the approach outlined in Clause 15 of the Deed.			
SoSJ support required			
Where appropriate, the SoSJ is requested to facilitate these activities through the following support: • ***Approvals.*** The SoSJ is requested to expedite any required approvals for these activities to ensure the tasks are implemented within the appropriate timeframes. • ***Cost Reduction.*** Where additional resources are available from the SoSJ, or materials can be purchased in bulk through the Shire's providers to help reduce costs, the Shire should coordinate this support to facilitate these activities. • ***Implementation.*** If the DDRA does not have the necessary resources to achieve its objectives, the SoSJ will be requested to provide appropriate support in accordance with Clauses 6.2(4), 14 and 15.3 of the Deed. Noting our common objectives, the SoSJ is requested to provide this support as a part of the collaborative relationship defined within the Deed.			

2.9 Workstream 9 – Rectification of Vandalised/Damaged Facilities/Equipment.

Table 9: Outline of Workstream 9

Designation	WS9	**Priority**	1/2/3 (As outlined in the Works Register)
Description	Rectification of vandalised/damaged facilities/equipment		
Reason for the workstream			
There is intermittent damage within the DDEP caused by vandals or individuals who have behaved wilfully or negligently. Maintenance and activities required to rectify this type of damage will be managed under this workstream to effectively delineate these costs. This workstream was added at the request of the SoSJ Manager Operations, as outlined during the Quarterly Planning Meeting on 28 November 2023, to provide greater visibility for these tasks.			
Activities Required			
It is intended that the activities related to this workstream will be managed/conducted by the DDRA as follows: • ***Task 9.1: Identification and Planning: Priority 1:*** The DDRA will maintain the Works Register to identify rectification/repair tasks needed to repair willful/negligent damage or vandalism. Appropriate planning will be undertaken to manage and implement the identified works. • ***Task 9.2: Implementation: Priority 1/2:*** DDRA members will coordinate the implementation of pertinent work. Where requirements exceed the capabilities of the DDRA volunteers, these tasks will be allocated to the SoSJ in accordance with Clauses 6.2(4), 14 and 15.3 of the Deed. • ***Task 9.3: Reporting: Priority 1:*** Where appropriate, the DDRA will provide reports on progress to the SoSJ in compliance with the Deed.			
Activities Conducted by:			

Designation	WS9	**Priority**	1/2/3 (As outlined in the Works Register)
Description	Rectification of vandalised/damaged facilities/equipment		
The DDRA will be predominantly responsible for initiating/implementing the required rectification/repair work. However, contractors may be engaged as appropriate. Alternatively, the SoSJ may be asked to provide support and/or funding to leverage their broader capabilities.			
Project Phasing			
The activities will be conducted in accordance with the prioritisation assigned within the Works Register.			
Funding			
Funding will be sourced and applied in line with the approach outlined in Clause 15.3 of the Deed.			
SoSJ support required			
Where appropriate, the SoSJ is requested to facilitate these activities through the following support: • ***Approvals.*** The SoSJ is requested to expedite any required approvals for these activities to implement the tasks within appropriate timeframes. • ***Cost Reduction.*** Where additional resources are available from the SoSJ, or materials can be purchased in bulk through the Shire's providers to help reduce costs, the Shire should coordinate this support to facilitate these activities. • ***Implementation.*** If the DDRA does not have the necessary resources to achieve the objectives, the SoSJ will be requested to provide appropriate support in accordance with Clauses 6.2(4), 14, or 15.3 of the Deed. Noting our common objectives, the SoSJ is requested to provide this support as a part of the collaborative relationship defined within the Deed.			

2.10 Workstream 10 – Jumps

Table 10: Outline of Workstream 10

Designation	WS10	**Priority**	1 (Refurbishment/Procurement), 2/3 (Upgrades)
Description	Refurbish, replace, or procure additional jumps for the DDEP. This requirement covers cross-country jumps and jumps placed in the arenas (e.g. cavalettis).		
Reason for the workstream			
Many of the existing cross-country jumps are in a poor state and need to be replaced. Additionally, where a shortage of jumping equipment in the arenas *(such as cavalettis)* is identified, this Workstream will be applied to source and install the pertinent equipment. Improving and adding jumps will help equine users who wish to utilise these facilities to train their horses. To properly focus these activities, Mr Shaun Lowry was engaged to provide advice on cross-country jumps within the 70 Acres. As a result of this consultation, the plan at this link was developed. As a part of this process, the box jump (Jump #4) and tyre jump (Jump #19) have been refurbished, and roll-top jumps have been placed as Jumps #23 and #24. The remaining jumps will be repaired/replaced/moved/removed as outlined in the following sections describing this workstream.			
Activities Required			
The following activities are mandated for this workstream: • ***Task 10.1: Provision of jumps for arenas: Priority 2/3:*** The DDRA will procure additional jumps for the arenas as approved by the DDRA Committee. • ***Task 10.2: Cross-Country Upgrades – In the 70 Acres: Priority 1/2:*** The DDRA will refurbish, replace, repair, or move the jumps as outlined in the plan.			

Designation	WS10	**Priority**	1 (Refurbishment/Procurement), 2/3 (Upgrades)
Description	Refurbish, replace, or procure additional jumps for the DDEP. This requirement covers cross-country jumps and jumps placed in the arenas (e.g. cavalettis).		
• ***Task 10.3: Cross-Country Upgrades – Outside 70 Acres: Priority 2/3***. Cross jumps outside of the 70 Acres will be upgraded, repositioned, refurbished, removed or procured, as appropriate. These tasks will be implemented when resources are available. • ***Task 10.4: Cross-Country Take-off and Landing zones: Priority 2/3***. As an adjunct to Tasks 10.2 and 10.3, the DDRA will coordinate providing and laying appropriate trotting fines for each cross-country jump's take-off and landing areas.			
Activities Conducted by:			
The DDRA will be predominantly responsible for initiating/implementing the mandated tasks. Where an activity is beyond the capabilities of the DDRA volunteers, appropriate contractors or individuals may be engaged. Alternatively, the SoSJ may be asked to provide support so they can leverage their more extensive capabilities to facilitate successful development.			
Project Phasing			
The need and availability of resources will determine the phasing of these tasks. However, the current intent is to finalise the replacement of the jumps in the 70 Acres by the end of 2027.			
Funding			
Funding will be sourced and applied in line with the approach outlined in Clause 15 of the Deed. Where necessary, the DDRA will source grant funding.			
SoSJ support required			
Based on the current scope of work identified for this workstream, no additional support will be required from the SoSJ. However, where additional support is required, this will be requested in accordance with Clauses 6.2(4), 14 and 15.3 of the Deed.			

2.11 Workstream 11 – Shed Upgrades

Table 11: Outline of Workstream 11

Designation	WS11	**Priority**	1/2/3 (Upgrades as necessary)
Description	Upgrades for the shed and compound used by the DDRA		
Reason for the workstream			
The DDRA uses a shed near the Evening Peal Court entrance to the 70 Acres area (R35701). The SoSJ owns this shed, which is used to store the tractor, mower and other equipment used by the DDRA. The DDRA needs to make the best use of the shed facilities. Consequently, significant improvements have already been implemented in previous SDP cycles. Further upgrades will be implemented as agreed by the DDRA Committee.			
Activities Required			
The following task is mandated for this workstream: • ***Task 11.1: Shed and Facility Improvements: Priority 1/2/3***. Improvements will be implemented as appropriate.			
Activities Conducted by:			
The DDRA will typically implement these improvements. Where an activity is beyond the capabilities of the DDRA volunteers, appropriate contractors may be engaged. Alternatively, the SoSJ may be asked to provide support, thereby allowing them to apply their broader capabilities.			

Designation	WS11	**Priority**	1/2/3 (Upgrades as necessary)
Description	Upgrades for the shed and compound used by the DDRA		
Project Phasing			
The priority for identified changes and the availability of resources will determine the phasing of these activities.			
Funding			
Funding for these activities will be managed in accordance with Clause 15 of the Deed.			
SoSJ support required			
Although the intent is for the DDRA to implement these upgrades, additional support may be requested from the SoSJ as outlined in Clauses 6.2(4), 14 and 15.3 of the Deed.			

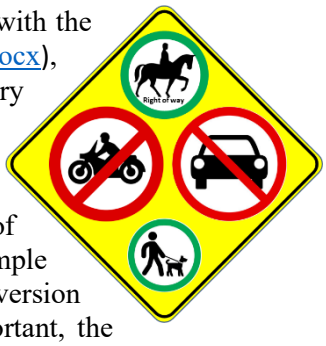
2.12 Workstream 12 – Signage

Table 12: Outline of Workstream 12

Designation	WS12	**Priority**	1/2/3 (as defined below)
Description	Signage		
Reason for the workstream			
Safety and informative signage needs to be provided within the DDEP, as outlined within the SoSJ Equine Strategy and the SoSJ Trails Head Masterplan.			
Activities Required			

The following tasks will be managed under this workstream:

- ***Task 12.1: Implement Upgrades to the AGS: Priority 3:*** In line with the signage report submitted on 1 February 2022 (see SignsReport_F.docx), the Access Guidance Signs (AGS) were fitted at the existing entry points to the DDEP. During the AGM on 29 August 2024, it was agreed that the DDRA would investigate the inclusion of an additional icon at the top of each AGS. This addition will include a rider icon surrounded by a green circle and the words 'Right of Way'. The additional icon on the AGS is illustrated in the example graphic to the right, which also includes the icons from the previous version of this sign. Where it is agreed that this additional icon is important, the DDRA will work with the SoSJ to implement this modification as cost-effectively as possible.



- ***Task 12.2: Additional Signage for Eastern Boundary gates - Priority 2/3:*** As the subdivision at Lot 9013 is opened, the gates on the eastern side of the 70 Acres will be opened. Primary Information Signage (similar to the one in the Evening Peal carpark) and Access Guidance signage will need to be fitted at the two gates located as shown on Slide 21 of the AGM Presentation (AGMP).
- ***Task 12.3: Trail Signage: Priority 1/2/3***. The trail signage project plan is provided in the document at this link: SignageProposal_V7.pdf. The Phase 1 and 2 signs have been installed as specified in SignLocationsAndPictures.pdf. However, the QR codes have not yet been fitted due to the issues outlined in Task 12.4. Therefore, some of the Phase 3 signs will be installed using the available grant funds before 30 November 2026.
- ***Task 12.4: Trail Signage QR Codes: Priority 2.*** The QR code niches on the trail signage were included. However, the QR codes have been delayed. As a first step, Google has been asked to provide a location category that can be utilised to include all sign positions. This will allow riders to scan the QR code and use Google's route-finding features or view all signage locations. Additionally, other location-related information (e.g. jumps in the area) can be added. At the

Designation	WS12	Priority	1/2/3 (as defined below)
Description	Signage		

time of this SDP's promulgation, Google was still not supporting this initiative. To complete this task, DDRA volunteers will convince Google to add the 'Trail location' category. The sign locations will then be entered into Google, and the URLs for those locations will be used to create the QR codes. The codes will then be fitted to the signs.

- ***Task 12.5: Other Signage: Priority 1/2/3***. Additional informative and safety signage will be developed and fitted to provide the user community with appropriate information. This task includes producing/procuring pertinent signs and installing them where appropriate.

Activities Conducted by:

The activities will be conducted as follows:

- ***Task 12.1:*** The DDRA will investigate the need for the additional AGS icon and provide a report to the SoSJ. Where this addition is recommended, the intent is to complete this task using the most cost-effective approach.
- ***Task 12.2:*** The DDRA will provide a report to the SoSJ requesting the additional signage near the gates on the eastern boundary, and will then collaborate with stakeholders to have this fitted.
- ***Task 12.3:*** The DDRA will coordinate and will source funding and implement the installation through volunteers and engaged contractors.
- ***Task 12.4:*** The DDRA will continue to liaise with Google to achieve a resolution. If this is not feasible, another method will be identified to fit the QR codes and achieve the identified objectives.
- ***Task 12.5.*** The DDRA will identify signage needs and ratify the procurement and fitment using standard processes.

Project Phasing

The phasing of these activities is:

- ***Task 12.1:*** The DDRA will provide a proposal for adding the icon to the AGS by 30 June 2027. If this addition is recommended, the project should be implemented by 30 June 2028.
- ***Task 12.2:*** The business case for installing the additional signage should be forwarded to the SoSJ by 30 December 2026. The signs should be fitted by 30 June 2027.
- ***Task 12.3:*** The intent is to complete the trail signage project by the end of this planning period.
- ***Task 12.4:*** If possible, the QR codes should all be fitted by the end of this planning period.
- ***Task 12.5:*** The required signage will be implemented as necessary.

Funding

The funding of these activities will be managed as follows:

- ***Task 12.1 & 12.2:*** The SoSJ will be requested to cover the costs for this signage.
- ***Task 12.3:*** The DDRA will cover the cost of the trail signage. This task will include sourcing grants or sponsorship to complete the work.
- ***Task 12.4:*** The DDRA will cover the costs associated with creating and fitting the QR codes. This may include funding from grants or sponsorship.
- ***Task 12.4:*** Most of the required signage coordinated under this task should be procured and fitted as a DDRA expense.

Where additional funding for these activities is required, it will be sourced and applied in accordance with the approach outlined in Clause 15 of the Deed.

SoSJ support required

The SoSJ is requested to provide the required support for Tasks 12.1, 12.2, and 12.5 (as necessary). Where appropriate, additional support should be provided as outlined in Clauses 6.2(4), 14 and 15.3 of the Deed.

2.13 Workstream 13 – Occupational Safety and Health

Table 13: Outline of Workstream 13

Designation	WS13	**Priority**	1 (Evolve as appropriate to enhance safety)
Description	Occupational Safety and Health		
Reason for the workstream			
The DDRA will continue to identify risks and implement appropriate controls for systems, facilities, and equipment associated with our volunteers' activities.			
Activities Required			
The following steps will be implemented to support the objective: • ***Task 13.1: Identification of Hazards and Risks: Priority 1:*** All DDRA stakeholders should actively seek to identify hazards and risks associated with systems, facilities, equipment and activities conducted by, or utilised by, the volunteers. Additionally, as part of this activity, stakeholders should identify risks to the user community so that they can be addressed appropriately. • ***Task 13.2: Manage the Hazards/Risks: Priority 1:*** Once a hazard or risk has been identified, it should be assessed appropriately and managed in accordance with the processes outlined in this document: RiskManagementProcess-Plan.pdf.			
Activities Conducted by:			
The DDRA will appropriately coordinate the activities outlined in the Risk Management Plan with the support of the SoSJ and other stakeholders.			
Project Phasing			
Identified hazards and risks will be managed in accordance with the priorities outlined in the Risk Management Plan.			
Funding			
No additional funding is required at this stage. However, where funding is required, it will be managed in accordance with Clause 15.3 of the Deed.			
SoSJ support required			
The SoSJ will actively support the implementation of the Risk Management Plan as appropriate.			

2.14 Workstream 14 – Facilities Development

Table 14: Outline of Workstream 14

Designation	WS14	**Priority**	1 (Analysis, Review & Report): 3 (Other activities)
Description	Facilities Development		

Reason for the workstream

This workstream focuses on assisting the SoSJ with the design and implementation of key, larger facilities. As of the date of this SDP's promulgation, two major facilities have been identified for investigation. These facilities include:

(1) ***Project 1. Toilet Facility.*** Page 70 in the SoSJ Equine Trails Master Plan (ETMP) identifies the need to provide a toilet facility within the 70 Acres to optimise the use of the area as an important trailhead. This project will identify implementation options and provide a report to the SoSJ, enabling the project to move forward. Where appropriate, the DDRA may also initiate fundraising efforts to support the implementation of the facility.

(2) ***Project 2. Covered Arena.*** The SoSJ Equine Facilities Master Plan (EFMP) identified the need to implement a covered arena in the 70 Acres area within the DDEP. This workstream is designed to investigate the feasibility and requirements for this facility. Where there is clear demand and the associated implementation and through-life support risks/costs can be managed effectively, the DDRA will also investigate implementation options. From this investigation, the DDRA will present a report to the SoSJ.

Activities Required

The following steps will be implemented to support the objectives of the two projects:

- ***Task 14.1: Establish Working Groups: Priority 2:*** The DDRA will establish Working Groups to dispassionately investigate options, determine needs and assess feasibility. If a proposal is not feasible or appropriate, the DDRA will also report this to the SoSJ.
- ***Task 14.2: Identify Options: Priority 3:*** Where it appears that there is appropriate demand for either or both of these projects and the associated risks/ongoing costs can be managed effectively, the DDRA will then investigate options and develop a Rough Order of Magnitude (ROM) cost model. The implementation options will then be provided to the SoSJ.

Activities Conducted by:

DDRA volunteers will conduct these tasks. Where appropriate, the SoSJ will be engaged to facilitate effective collaboration in the development of options and designs.

Project Phasing

The intent is to address Tasks 14.1 and 14.2 for Project 1 during 2027.

Tasks 14.1 and 14.2 for Project 2 will be implemented as appropriate during this planning period.

Funding

No funding is currently required as the DDRA volunteers will conduct the tasks at this stage.

SoSJ support required

Where considered appropriate, the WS14 Working Groups will seek advice and information from the SoSJ to expedite the investigation. The SoSJ is requested to respond expeditiously to queries to meet the agreed-upon timelines.

3 VOLUNTEER SUPPORT

Achieving the workstreams will require significant effort from DDRA volunteers. Such engagement and interaction can substantially benefit the SoSJ by significantly reducing management, maintenance and enhancement costs.

4 FOR MORE INFORMATION

The coordinator of this Strategic Development Plan (SDP) for the DDRA is Bruce Hilliard. Bruce can be contacted by:

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